

# GRUPO LALA REPORTS SECOND QUARTER 2015 RESULTS

**Mexico City, July 28, 2015** – Grupo LALA, S.A.B. de C.V., the Mexican Company focused on healthy and nutritious foods, ("LALA") (BMV: LALAB), today reported results for the second quarter 2015. The following information has been presented based on International Financial Reporting Standards (IFRS) and in nominal terms.

The following chart provides an abridged Income Statement, in millions of pesos. The margin for each figure represents its ratio to net sales and the percentage change from the quarter ended June 30, 2015, as compared with the same period in 2014:

	2nd. Q '14	% Sales	2nd. Q '15	% Sales	Var. %
Net Sales	\$ 10,973	100.0%	\$ 11,847	100.0%	8.0%
<b>Gross Profit</b>	3,999	36.4%	4,702	39.7%	17.6%
Operating Income	1,091	9.9%	1,381	11.7%	26.6%
EBITDA <sup>(1)</sup>	1,339	12.2%	1,672	14.1%	24.9%
Net Income <sup>(2)</sup>	843	7.7%	999	8.4%	18.6%

- (1) EBITDA is defined as operating income before depreciation and amortization.
- (2) Net Income refers to Consolidated Net Income.

### Message from Management

Scot Rank, Grupo LALA's CEO, commented:

"Our plans to accelerate sales are on track and second quarter 2015 reflected the highest sales increase since the third quarter of 2013. This strong growth, combined with gross margin expansion, resulted in a very strong quarterly profit." He added: "I am encouraged by our team's success in the second quarter and, I believe that we are laying the foundations to deliver strong results for the full year."

#### **HIGHLIGHTS**

8.0% increase in Net Sales reaching11,847 million pesos

190 basis points EBITDA margin expansion closing at 14.1%

18.6% growth in Net Income<sup>(2)</sup> closing at 999 million pesos

Inauguration of the new production facility in San Benito, Nicaragua, with an investment of approximately 50 million dollars

New product launches and presentations within **Nutri Leche** brand





















## CONSOLIDATED RESULTS FOR THE SECOND QUARTER 2015

Second quarter net sales increased by 8.0% year on year; from 10,973 million pesos in the second quarter of 2014 to 11,847 million pesos for the same period of 2015. This increase is primarily due to the organic growth resulting from the reinforcing of commercial and pricing strategies and processes implemented over the past twelve months. The sales also increased by the non-organic growth of the Eskimo, S.A. business consolidation, which represented 2.2 percentage points of net sales increase.

To better understand the product mix effect, sales have been divided into three segments given the nature of each product:

Segment	2nd. Q '14	2nd. Q '15	Variation %
Milk <sup>(3)</sup>	7,209	7,641	6.0%
Other Dairy Products <sup>(4)</sup>	3,105	3,554	14.5%
Beverages and Others <sup>(5)</sup>	659	652	(1.0)%

- (3) Milk: Pasteurized, UTH and functional, pasteurized and UHT dairy-based beverages, and dried powder milk.
- (4) Other Dairy Products: Cream, butter, cream-based spreads yoghurt, cheese, ice cream and desserts.
- (5) Beverages and Others: Beverages, tea, juices, cold cuts and other income.

Second quarter 2015 gross profit increased by 17.6%, or 703 million pesos, to reach 4,702 million pesos, with a 39.7% gross margin, as compared to the 36.4% gross margin reported for the same period in 2014. This 3.3 percentage point improvement in gross margin is due to the result of the aforementioned price strategy, to an increase in the product mix effect from higher value added categories, to the savings in conversion costs because of the productivity-related investments made, as well as good control of raw material costs. These variations were partially offset by increases in the cost of certain raw materials due to depreciation of the Mexican peso relative to the US dollar.

Gross Margin of 39.7%

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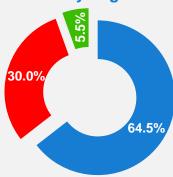




## Net Sales (MXN\$mm)



#### Sales by Segments



- Milk
- Other Dairy Products
- Beverages & Others

<sup>\*</sup> Million pesos.



Operating expenses as a percentage of sales increased by 1.5 percentage points; from 26.6% in the second quarter of 2014 to 28.1% for the same period in 2015. This increase is primarily attributable to higher SG&A expenses related to residual non-recurrent effects generated by the production capacity consolidation projects as well as increased expenses to support one time process and capability projects. To a lesser extent, to expenses resulting from the process of transitioning Eskimo's assets and processes into LALA's operation.

Second quarter 2015 operating income increased by 26.6%, or 290 million pesos, to reach 1,381 million pesos, as compared to 1,091 million pesos for the same period in 2014. This was primarily due to the increase of 703 million pesos in gross profit, which effect was partially offset by an increase of 404 million pesos in operating expenses and a negative variation of 8 million in other income/expenses, net.

Second guarter 2015 EBITDA therefore increased by 24.9% to 1,672 million pesos, as compared to 1,339 million pesos for the same period in 2014. EBITDA margin increased by 190 basis points; from 12.2% in the second quarter of 2014 to 14.1% for the same period in 2015.

Second quarter consolidated net income grew by 156 million pesos reaching a total of 999 million pesos, as compared to 843 million pesos from the same period in 2014. This increase is due to the 290 million pesos increase in operating income and the 5 million pesos benefit on share of results of associated companies. This effect was partially offset by the 36 million pesos decrease in Net Financial Income, and the 103 million pesos increase in income taxes as a result of the increase in profit before taxes.

> Net income increased by 156 million pesos

26.6% Increase in operating income

### **EBITDA** (MXN\$mm)

**MARGIN** 

12.2% 14.1% 24.9% .672

2Q '14 2Q '15

















#### NON-OPERATING RESULTS

#### Net financial expenses (Income)

Second quarter 2015 net financial income decreased by 36 million pesos, closing with a 69 million pesos profit as compared to the 105 million pesos profit in the same period of the previous year. This was attributable to the 29 million pesos exchange-related loss due to peso/dollar depreciation, as well as to the decrease of 16 million pesos in net interest income. This was partially offset by the favorable effect of 9 million pesos in the result from financial instruments, derived from the early termination of the forward currency contract to sell dollars held by the Company for hedging purposes.

#### Tax on earnings

The tax on earnings for the second quarter 2015 amounted to 456 million pesos; a 103 million pesos increase year on year, due to the 260 million pesos increase in pre-tax profit during the second quarter of 2015.

### Net interest income 61 million pesos

Effective tax rate 31.3%

#### **NEW PRODUCTS**







**Nutri Leche** 3pack UHT



**Nutri Yoghurt Nutri Yoghurt** Spoonable 900gr Spoonable 120gr







Yoghurt LALA Yoghurt LALA Light 125gr

















#### FINANCIAL POSITION

#### CAPEX

For the six months ended June 30, 2015, the Company deployed 1,109 million pesos in CAPEX; 51% of which was directed towards property, plant and equipment investments, among others. The remaining 49% for operative maintenance CAPEX.

#### Cash, short-term investments and financial instruments

Grupo LALA's cash, short-term investments and financial instruments decreased by 948 million pesos; from 8,862 million pesos at June 30, 2014 to, 7,914 at June 30, 2015. This variation is primarily due to LALA's acquisition of Eskimo S.A. and to capital investments made over the past twelve months, as well as the payment of dividends. These effects were partially offset by the 3,467 million pesos of cash from operation generated by the Company over the past twelve months.

#### Accounts receivable

Accounts receivable balance increased by 557 million pesos from 2,357 million pesos at June 30, 2014, to 2,914 million pesos at June 30, 2015. This variation is mainly attributable to increased sales in the modern trade channel and to a lesser extent, to the consolidation of Eskimo's accounts receivables.

#### Taxes and other accounts receivable

Tax and other receivables increased by 1,248 million pesos; from 1,327 million pesos at June 30, 2014 to 2,575 million pesos at June 30, 2015. This increase is primarily attributable to the VAT balance, where last year the collection immediately followed our claim, while this year the process is taking more time, as well as the VAT balance increase from the investments made over the past twelve months. To a lesser extent, the balance upturn is the result of reclassification of assets and liabilities in accordance with applicable accounting standards.

#### Intangible assets and other assets

The variation of 616 million pesos in the intangible assets and other assets balance is primarily a result of the acquisitions made over the past twelve months.

CAPEX 6M-2015

1,109 million pesos

7,914 million pesos
Cash as of

June 30, 2015



New LALA Coffee with Milk presentation 1lt.

















#### Taxes and other accounts payable

Taxes and other accounts payable increased by 1,188 million pesos; from 1,322 million pesos at June 30, 2014 to 2,510 million pesos at June 30, 2015. This variation is mainly attributable to the dividend declared by LALA in February 2015, which has been partially paid in line with the release calendar, and to a lesser extent due to the reclassification of assets and liabilities in accordance with applicable accounting standards.

#### Total debt

At the end of the second quarter 2015, the Company's total debt decreased by 30 million pesos, closing at 66 million pesos, as compared with 96 million pesos reported at the end of the second quarter 2014. This decrease was due to debt payments made over the last twelve months. The Company's remaining debt balance as of June 30, 2015 is related to financial leases required for the Company's successful operation.

#### Key financial data

As of June 30, 2015, the Company's key financial ratios were as follows:

Financial Metrics	2nd. Q ´14	2nd. Q ´15
EBITDA <sup>(1)</sup> / Interest Paid	59.4x	542.3x
Net Debt / EBITDA <sup>(1)</sup>	(1.6)x	(1.3)x
EV / EBITDA <sup>(1)</sup>	13.1x	11.9x

Stock Market Indicators	2nd. Q ´14	2nd. Q ´15
Book Value per Share	\$7.51	\$9.38
EPS <sup>(6)(7)</sup> (12 months)	\$1.39	\$1.37
Shares Outstanding*	2,474.4	2,474.4

- (1) EBITDA is defined as operating income before depreciation, amortization.
- (6) EPS: Earnings per share from majority net income for the last twelve months.
- (7) Shares considered to calculate EPS are the result of the weighting of the last twelve months.\* Millions of shares at the end of each quarter.

66 million pesos

in Total Debt as of 2Q-2015

Earnings per share
\$1.37 pesos

















#### 2Q-2015 Relevant Events

- May 18, 2015 Grupo LALA announced the payment associated with Coupon No. 4 of the dividend declared on February 16, 2015. Said payment was made on May 27, 2015 in the amount of \$0.1275 Mexican pesos for each LALA share outstanding at the date of payment.
- May 11, 2015 Grupo LALA announced that the Company inaugurated the first phase of production for its new production facility in San Benito, in the Tipitapa municipality of Nicaragua, with an investment of approximately 50 million dollars. The new production facility has been built on 15 acres of land. The facility has been processing fresh milk and dairy products destined for the Nicaraguan market during the initial phase of operation.

#### Sell-side analyst coverage

As of June 30, 2015, the Company is covered by the following twenty brokerage firms: J.P. Morgan, Morgan Stanley, BBVA Bancomer, Barclays, Citigroup, Goldman Sachs, Santander, Credit Suisse, UBS, Bank of America Merrill Lynch, Scotiabank, Vector Casa de Bolsa, GBM Grupo Bursátil Mexicano, Casa de Bolsa Ve por Más, INVEX Banco, Intercam, Actinver, Casa de Bolsa Interacciones, Banorte-Ixe and Punto Casa de Bolsa.

#### Share buyback program

As of June 30, 2015, the Company's share buyback program had a balance of 962,129 shares, at an average price of \$28.15 for a total of 27 million pesos.

#### **About LALA**

Grupo LALA, (BMV: LALAB), Mexican company focused in healthy and nutritious foods, has a history of more than 65 years of experience in the production, innovation and marketing of milk and dairy products under the highest quality standards. The Company operates 18 production plants and 165 distribution centers in Mexico and Central America, supported by more than 32,500 employees. Grupo LALA's fleet of approximately 7,300 vehicles distributes its more than 600 products to nearly 500,000 points of sale. LALA's portfolio is led by its two main brands: LALA® and Nutri Leche®.

For more information visit: www.grupolala.com

Grupo LALA trades on the Mexican Stock Exchange under the ticker symbol "LALA B"

This press release contains certain forward-looking statements about the Company's results and outlook. However, actual results may vary materially from these estimates. The information on future events contained in this press release should be read together with a summary of these risks, which are included in the Annual Report. That information, as well as future reports issued by the Company or any of its representatives, whether verbally or in writing, may vary materially from actual results. These projections and estimates, which were prepared with reference to a specific date, should not be considered as fact. The Company has no obligation whatsoever to update or revise any of these projections and estimates, whether as a result of new

















### CONFERENCE CALL INVITATION

Wednesday,
July 29, 2015
at 11:00am ET / 10:00am
Mexico City Time
Led by:

#### Scot Rank,

Chief Executive Officer and

#### **Gabriel Fernández**

Chief Financial Officer

To participate, please dial-in ten minutes ahead of the scheduled time.

**Mexico:** 01 800 522 0034

United States: +1 877 705 6003 (Toll Free)

International: +1 201 493 6725



# GRUPO LALA, S.A.B. DE C.V. CONSOLIDATED INCOME STATEMENT FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2014 AND 2015

(In thousands of nominal pesos)

	For	the three n	nonths ended		Fo	r the six m	onths ended	
		June	30,			June	30,	
	2014		2015		2014		2015	
Net sales	\$ 10,972,589	100.0% \$	11,846,679	100.0%	\$ 22,080,175	100.0% \$	23,477,118	100.0%
Cost of goods sold	6,973,176	63.6%	7,145,055	60.3%	14,079,343	63.8%	14,243,708	60.7%
Gross profit	3,999,413	36.4%	4,701,624	39.7%	8,000,832	36.2%	9,233,410	39.3%
Operating expenses	2,920,576	26.6%	3,324,916	28.1%	5,890,442	26.7%	6,470,124	27.6%
Operating Income	1,090,924	9.9%	1,380,684	11.7%	2,154,340	9.8%	2,746,754	11.7%
Net of financial (income) expenses								
Net of financial income	(76,149)	(0.7)%	(60,579)	(0.5)%	(147,477)	(0.7)%	(117,095)	(0.5)%
Exchange rate (profit) loss	(13,507)	(0.1)%	15,598	0.1%	(15,506)	(0.1)%	28,639	0.1%
Financial instruments	(15,239)	(0.1)%	(24,311)	(0.2)%	(25,349)	(0.1)%	17,822	0.1%
Financial income, net	(104,895)	(1.0)%	(69,292)	(0.6)%	(188,332)	(0.9)%	(70,634)	(0.3)%
Share in the results of associated companies	0	0.0%	5,389	0.0%	1,264	0.0%	9,790	0.0%
Income before taxes	1,195,819	10.9%	1,455,365	12.3%	2,343,936	10.6%	2,827,178	12.0%
Income tax expense	353,236	3.2%	456,092	3.8%	705,622	3.2%	884,283	3.8%
Net consolidated income	842,583	7.7%	999,273	8.4%	1,638,314	7.4%	1,942,895	8.3%
Non-controlling interest	10,163	0.1%	9,562	0.1%	16,216	0.1%	19,113	0.1%
Equity holders of the parent	\$ 832,420	7.6% \$	989,711	8.4%	\$ 1,622,098	7.3% \$	1,923,782	8.2%
Depreciation and amortization	247,933	2.3%	291,494	2.5%	488,743	2.2%	566,143	2.4%
EBITDA	\$ 1,338,857	12.2% \$	1,672,178	14.1%	\$ 2,643,083	12.0% \$	3,312,897	14.1%

















# GRUPO LALA, S.A.B. DE C.V. CONSOLIDATED STATEMENT OF FINANCIAL POSITION AT JUNE 30, 2014 AND 2015

(In thousands of nominal pesos)

•				
	A	As of June 30, 2014		As of June 30, 2015
ASSETS				
Cash and cash equivalents	\$	7,814,799	\$	6,513,958
Investments in financial instruments		1,046,826		1,400,478
Accounts receivable		2,357,422		2,914,614
Taxes and other accounts receivable		1,327,470		2,574,947
Related parties		74,407		101,496
Inventories		3,377,850		2,991,605
Prepaid expenses		354,561		301,933
Current assests		16,353,335		16,799,031
Investments in associates		40,693		110,196
Property, plant and equipment, net		10,619,712		12,901,363
Intangible and other assets		1,357,824		1,974,006
Deferred income tax		302,935		256,583
Non-current assets		12,321,164		15,242,148
Total assets	\$	28,674,499	\$	32,041,179
LIABILITIES				
Short-term bank loans	\$	30,180	\$	31,901
Suppliers	Ψ	2,053,341	Ψ	2,193,168
Related parties		1,250,296		1,158,907
Taxes and other accounts payable		1,321,596		2,509,885
Current liabilities		4,655,413		5,893,861
Long-term liabilities		4,000,410		0,000,001
Long-term debt		65,453		33,552
Deferred income tax and other taxes payable		1,477,647		1,409,171
Other accounts payable		639,286		722,867
Long-term liabilities	_	2,182,386		2,165,590
Total liabilities		6,837,799		8,059,451
SHAREHOLDERS EQUITY				
Capital Stock		1,492,652		1,492,652
Net premium in share placement		13,691,891		13,690,728
Retained earnings		4,696,045		6,609,375
Income of the year		1,622,098		1,923,782
mooning of and year				
Equity attributable to equity holders of the parent		21,502,686		23,716,537
*		<b>21,502,686</b> 334,014		23,716,537
Equity attributable to equity holders of the parent				

















(In thousands of nominal pesos)

		As of June 30, 2014	As of June 30, 2015
Operating activities:			
Income before taxes from continuing operations	\$	2,343,936	2,827,178
Depreciation, amortization, and trademarks impairment		488,743	566,143
Changes in net financial expenses (income)		(164,521)	(99,532)
Results from the sale of property, plant and equipment		(7,441)	7,270
Other items		37,071	32,437
Total		2,697,788	3,333,496
Changes in operation assets and liabilities			
Accounts receivable		82,913	(223,323)
Inventories		(731,620)	(206,034)
Related parties		936,683	761,580
Suppliers		(135,482)	68,537
Taxes, other accounts receivable and prepaid expenses		(784,698)	(1,070,784)
Other assets and liabilities		204,078	29,438
Total		(428,126)	(640,586)
Net cash flow provided by operating activities		2,269,662	2,692,910
Investing activities			
Acquisition of property, plant, equipment, and intangibles		(1,312,854)	(1,130,525)
Proceeds from sale of property, plant, and equipment		22,861	18,588
Investments in Financial instruments		(1,035,185)	374,502
Net cash flow used in investing activities		(2,325,178)	(737,435)
Financing activities			
Net of loans and payment of loans from related parties		28,812	(4,083)
Net of financing and payment of financing		(640,413)	(23,592)
Repurchase of shares		(5,936)	(9,826)
Dividends paid to equity holders of the parent		0	(631,285)
Dividends paid to non-controlling interest		0	(29,676)
Future exchange contracts collected		46,200	(163,850)
Net cash flows provided (used) in financing activities	\$	(571,337)	(862,312)
Net increase of cash and equivalents		(626,853)	1,093,163
Adjustments to cash due to exchange rate fluctuations	,	(400)	6,507
Cash and equivalents at beginning of the year		8,442,052	5,414,288
Cash and equivalents at the end of the year	\$	7,814,799	6,513,958

#### For more information:

#### **Enrique González Casillas**

**Investor Relations** 

Tel: +52 (55) 9177- 5928

investor.relations@grupolala.com















